

Shutdown Summary

- Incidents and injuries severity decreased compared to previous total shutdown in FY19
- Assurance was successfully focussed on **high-risk activities** instead of all activities and identified common themes / learnings for improvement
- Focus on and implementation of an improved near miss reporting process prior to the shutdown resulted in many more near misses and unsafe conditions reported
 - A near miss is a **gift** or **free lesson** and its learning or causes should be used to prevent injuries,
- **SHE care centres** implemented across the site provided more than 368 900 meals 149 780 drinks

"The morvite I eat at the SHE care centre are the only meals I have every day"

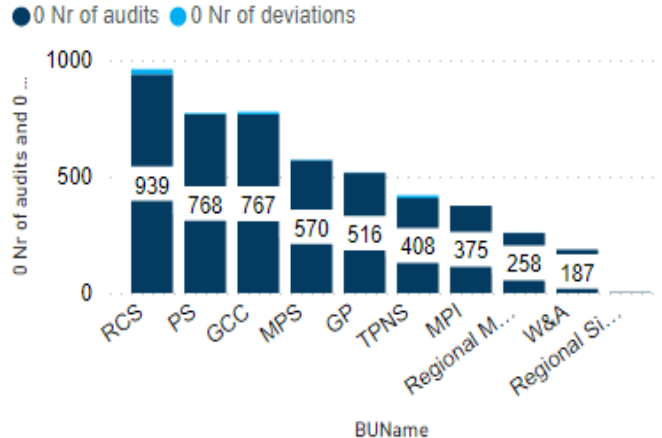
"I feel strong every day after eating at the SHE care centre"

"Eating at the SHE care centre makes me forget about my situation at home where I don't have enough food to eat"

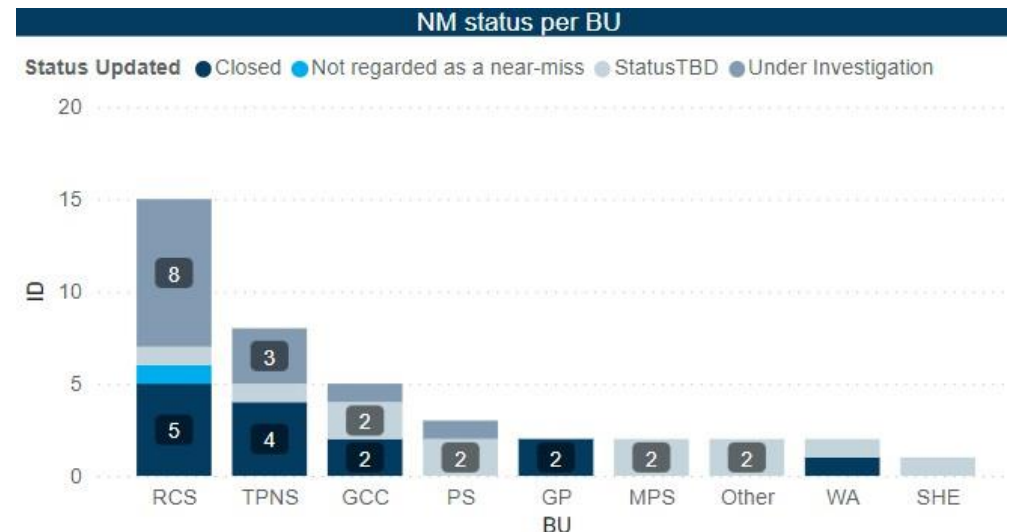
Occupational safety

Classification	FY19	FY23
Lost workday case	8	6
Restricted workday	1	6
Medical treatment	2	3
First aid	24	6
TOTAL	35	21

- Incident severity decreased compared to previous total shutdown
- 35 near misses and 3 unsafe conditions were reported during the shutdown period. These free lessons were investigated with the necessary importance to prevent reoccurrence with a different outcome.
- Focused assurance was successfully conducted on high-risk activities
- SHE care centre distributed 2 340 kg future life, 13 586 kg morvite (porridge) and 37 477 L mega (healthy energy drink)



- 4 370 total BT care checks were conducted during the shutdown. Enabling proactive identification of wellness, fatigue and resources problems.



Process safety

Classification	FY19	FY23
Significant/Major	0	0
Moderate	2	0
Minor	0	0
Less severe	4	2
TOTAL	6	2

Environment

- **Zero** significant environmental incidents compared to FY19
- Good waste management practices observed and recognised

- Severity of process safety incidents reduced during FY22 total shutdown compared to previous total shutdown
- Common themes / learnings for improvement identified during shutdown assurance processes
 - Safe making - decontamination of equipment (residual product) and blanks list management.
 - Box up: bolting (flange faces, and bolts lengths)
 - Adherence to procedure: administrative deviations
 - Management of change process during start up

