

Shutdown learnings

- Give more attention to simultaneous activities, especially when close to each other.
- Hours controlled at the gate - when maximum number of hours reached, people are blocked to enter. Otherwise, they will continue to work every day (especially contractors) and the fatigue risk increases.
- Medical screening of employees before performing high risk tasks (e.g. flare spade removal – airline tasks).

Shutdown learnings - continued

- Give more attention to simultaneous activities, especially when close to each other.
- Considerations when doing barricading - consider the actual activity to be barricaded and the material that will be used e.g. oxygen cylinders not inside the barricaded area.
- Contractors lack knowledge of safety – training required.
- Contractor supervisors not always trained in leadership principles – e.g. no identification of the “troubled” employee, not good discipline.

Shutdown learnings - continued

- Working at heights a concern (falling objects; hooking on).
- Medical limitations card (indicating any medical limitation) must be with employee all the time.
- Too many vehicles on site; will be limited in future.